Susan Golub
DPR Park District Interlocal ORD ATT 1, EXH A
March 11, 2014
Version # 1

Seattle Park District Financial Plan: 2015-2020

Version # 1 Reference #		Proposed	2015 Spending Plan	2016	2017	2018	2019	2020
	Revenues							
	Park District Property Tax	54,340,201	-	54,369,063	56,563,713	57,888,191	59,151,284	60,575,451
	Interfund Loan	-	10,008,808	-	-	-	-	-
	Total	54,340,201	10,008,808	54,369,063	56,563,713	57,888,191	59,151,284	60,575,451
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Expenses

THISTIF Fund Major Maintenance Backlog and Asset Management 590,012 1,345,006 1,654,763 619,882 635,379 651,263 667,545		Operating Expenses							
1.3	1	FIX IT FIRST							
2	1.1	, , ,	,						
2.1	1.3	Saving Our City Forests	973,646	146,680	997,987	1,022,937	1,048,510	1,074,723	1,101,591
2.2	2	MAINTAINING PARKS AND FACILITIES							
2.3 Activate Urban Center Parks 276,089 29,000 282,991 290,066 297,318 304,751 312,369	2.1	Increase Preventive Maintenance	1,440,122	873,221	1,476,125	1,513,028	1,550,853	1,589,625	1,629,365
2.4	2.2	Provide Clean, Safe, Welcoming Parks	2,105,906	1,890,430	2,158,554	2,212,518	2,267,831	2,324,527	2,382,640
2.5 Improve Dog Off-leash Areas 103,819 103,819 106,414 109,075 111,801 114,596 117,461 3 PROGRAMS FOR PEOPLE	2.3	Activate Urban Center Parks	276,089	29,000	282,991	290,066	297,318	304,751	312,369
3.1 Restore Community Center Operations 2,680,689 2,010,517 2,747,706 2,816,399 2,886,809 2,958,979 3,032,954 3,22 Recreation Opportunities for All 465,135 56,605 468,990 480,715 492,733 505,051 517,677 3,33 Better Programs for Young People—Seattle's Future 551,467 275,734 565,254 579,385 593,870 608,717 623,935 3,44 Recreation Opportunities 170,000 85,000 174,250 178,606 183,071 187,648 192,339 3,55 More Programs for Older Adults 270,000 135,000 276,750 283,669 290,760 298,029 305,480 3,65 400,000 400,000 435,625 446,516 457,679 469,120 480,848 400,000 400,00	2.4	Make Parks Safer	485,315	60,000	497,448	509,884	522,631	535,697	549,090
3.1 Restore Community Center Operations 2,680,689 2,010,517 2,747,706 2,816,399 2,886,809 2,958,979 3,032,954 3.2 Recreation Opportunities for All 465,135 56,605 468,990 480,715 492,733 505,051 517,677 3.3 Better Programs for Young People—Seattle's Future 551,467 275,734 565,254 579,385 593,870 608,717 623,935 3.4 Meeting the Needs of People with Disabilities 170,000 85,000 174,250 178,606 183,071 187,648 192,339 3.5 More Programs for Older Adults 270,000 135,000 276,750 283,669 290,760 298,029 305,480 3.6 Put the Arts in Parks 340,086 348,588 357,303 366,235 375,391 384,776 3.7 Get Moving Fund 500,000 76,644 507,973 520,672 533,689 547,031 560,707 3.8 Customer Service and Technology 425,000 435,625 446,516 457,679 469,120 480,488 4 BUILDING FOR THE FUTURE 4.3 Maintain and Activate Seattle's New Waterfront Park 3,510,000 - - - 3,779,886 3,874,383 4.5 Maintain 14 New Parks at Land-Banked Sites 1,400,000 -	2.5	Improve Dog Off-leash Areas	103,819	103,819	106,414	109,075	111,801	114,596	117,461
3.2 Recreation Opportunities for All 465,135 56,605 468,990 480,715 492,733 505,051 517,677	3	PROGRAMS FOR PEOPLE							
3.3 Better Programs for Young People—Seattle's Future 551,467 275,734 565,254 579,385 593,870 608,717 623,935 3.4 Meeting the Needs of People with Disabilities 170,000 85,000 174,250 178,606 183,071 187,648 192,339 3.5 More Programs for Older Adults 270,000 135,000 276,750 283,669 290,760 298,029 305,480 3.6 More Programs for Young People—With Disabilities 170,000 85,000 174,250 178,606 183,071 187,648 192,335 3.5 More Programs for Young People—With People With Disabilities 170,000 35,000 276,750 283,669 290,760 298,029 305,480 3.6 Get Moving Fund 500,000 76,644 507,973 520,672 533,689 547,031 560,707 3.8 Gustomer Service and Technology 425,000 435,625 446,516 457,679 469,120 480,848 4 BUILDING FOR THE FUTURE 4.3 Maintain and Activate Seattle's New Waterfront Park	3.1	Restore Community Center Operations	2,680,689	2,010,517	2,747,706	2,816,399	2,886,809	2,958,979	3,032,954
3.4 Meeting the Needs of People with Disabilities 170,000 85,000 174,250 178,606 183,071 187,648 192,339 3.5 More Programs for Older Adults 270,000 135,000 276,750 283,669 290,760 298,029 305,480 3.6 3.6 Put the Arts in Parks 340,086 - 348,588 357,303 366,235 375,391 384,776 3.7 Get Moving Fund 500,000 76,644 507,973 520,672 533,689 547,031 560,707 3.8 Customer Service and Technology 425,000 435,625 446,516 457,679 469,120 480,848 4 BUILDING FOR THE FUTURE 4.3 Maintain and Activate Seattle's New Waterfront Park 3,510,000 - - 800,000 1,000,000 1,400,000 1,435,000 4.7 Maintain 14 New Parks at Land-Banked Sites 1,400,000 - - 210,614 215,879 221,276 226,808 4.8 Community Response Fund 400,000 200,000 410,000 420,250 430,756 441,525 452,563 4.9 Activating and Connecting to Greenways 120,848 123,869 126,965 130,140 133,393 136,728 4.10 Performance Monitoring and Strategic Management 885,667 442,834 907,809 930,504 953,766 977,611 1,002,051 4.11 Urban Parks Partnership 410,000 125,000 410,000 420,250 430,756 441,525 452,563 4.6 Maintain Cover Park 697,000 - - 697,000	3.2	Recreation Opportunities for All	465,135	56,605	468,990	480,715	492,733	505,051	517,677
3.5 More Programs for Older Adults 270,000 135,000 276,750 283,669 290,760 298,029 305,480 3.6 Put the Arts in Parks 340,086 - 348,588 357,303 366,235 375,391 384,776 3.7 Get Moving Fund 500,000 76,644 507,973 520,672 533,689 547,031 560,707 3.8 Customer Service and Technology 425,000 435,625 446,516 457,679 469,120 480,848 4 BUILDING FOR THE FUTURE	3.3	Better Programs for Young People—Seattle's Future	551,467	275,734	565,254	579,385	593,870	608,717	623,935
3.6 Put the Arts in Parks 340,086 - 348,588 357,303 366,235 375,391 384,776	3.4	Meeting the Needs of People with Disabilities	170,000	85,000	174,250	178,606	183,071	187,648	192,339
3.7 Get Moving Fund 500,000 76,644 507,973 520,672 533,689 547,031 560,707 3.8 Customer Service and Technology 425,000 435,625 446,516 457,679 469,120 480,848 4 BUILDING FOR THE FUTURE 4.3 Maintain and Activate Seattle's New Waterfront Park 3,510,000 - - - - 3,779,886 3,874,383 4.5 Maintain 14 New Parks at Land-Banked Sites 1,400,000 - - 800,000 1,000,000 1,400,000 1,435,000 4.7 Maintain Smith Cove Park 200,465 - - 210,614 215,879 221,276 226,808 4.8 Community Response Fund 400,000 200,000 410,000 420,250 430,756 441,525 452,563 4.9 Activating and Connecting to Greenways 120,848 123,869 126,965 130,140 133,393 136,728 4.10 Performance Monitoring and Strategic Management 885,667 442,834 907,809 930,504 953,766 977,611 1,002,051 4.11 Urban Parks Partnership 410,000 125,000 410,000 420,250 430,756 441,525 452,563 Debt Service Expenses 4.6 Develop Smith Cove Park 697,000 - - 697,000 697,000 697,000 697,000 697,000 4.6 Develop Smith Cove Park 697,000 - - 697,000 697,000 697,000 697,000 697,000	3.5	More Programs for Older Adults	270,000	135,000	276,750	283,669	290,760	298,029	305,480
3.8 Customer Service and Technology 425,000 435,625 446,516 457,679 469,120 480,848	3.6	Put the Arts in Parks	340,086	-	348,588	357,303	366,235	375,391	384,776
4 BUILDING FOR THE FUTURE 4.3 Maintain and Activate Seattle's New Waterfront Park ¹ 3,510,000 - - - - 3,779,886 3,874,383 4.5 Maintain 14 New Parks at Land-Banked Sites 1,400,000 - - 800,000 1,000,000 1,400,000 1,435,000 4.7 Maintain Smith Cove Park 200,465 - - 210,614 215,879 221,276 226,808 4.8 Community Response Fund 400,000 200,000 410,000 420,250 430,756 441,525 452,563 4.9 Activating and Connecting to Greenways 120,848 123,869 126,965 130,140 133,393 136,728 4.10 Performance Monitoring and Strategic Management 885,667 442,834 907,809 930,504 953,766 977,611 1,002,051 4.11 Urban Parks Partnership 410,000 125,000 410,000 420,250 430,756 441,525 452,563 Debt Service Expenses	3.7		500,000	76,644	507,973	520,672	533,689	547,031	
4.3 Maintain and Activate Seattle's New Waterfront Park 1 3,510,000 - - - - 3,779,886 3,874,383 4.5 Maintain 14 New Parks at Land-Banked Sites 1,400,000 - - 800,000 1,000,000 1,400,000 1,435,000 4.7 Maintain Smith Cove Park 200,465 - - 210,614 215,879 221,276 226,808 4.8 Community Response Fund 400,000 200,000 410,000 420,250 430,756 441,525 452,563 4.9 Activating and Connecting to Greenways 120,848 123,869 126,965 130,140 133,393 136,728 4.10 Performance Monitoring and Strategic Management 410,000 885,667 442,834 907,809 930,504 953,766 977,611 1,002,051 4.11 Urban Parks Partnership 410,000 125,000 410,000 420,250 430,756 441,525 452,563 Debt Service Expenses	3.8	Customer Service and Technology	425,000		435,625	446,516	457,679	469,120	480,848
4.5 Maintain 14 New Parks at Land-Banked Sites 1,400,000 - - 800,000 1,000,000 1,400,000 1,435,000 4.7 Maintain Smith Cove Park 200,465 - - 210,614 215,879 221,276 226,808 4.8 Community Response Fund 400,000 200,000 410,000 420,250 430,756 441,525 452,563 4.9 Activating and Connecting to Greenways 120,848 123,869 126,965 130,140 133,393 136,728 4.10 Performance Monitoring and Strategic Management 885,667 442,834 907,809 930,504 953,766 977,611 1,002,051 4.11 Urban Parks Partnership 410,000 125,000 410,000 420,250 430,756 441,525 452,563 Debt Service Expenses 4.6 Develop Smith Cove Park 2 697,000 - - 697,000 697,000 697,000 697,000	4	BUILDING FOR THE FUTURE							
4.7 Maintain Smith Cove Park 200,465 - - 210,614 215,879 221,276 226,808 4.8 Community Response Fund 400,000 200,000 410,000 420,250 430,756 441,525 452,563 4.9 Activating and Connecting to Greenways 120,848 123,869 126,965 130,140 133,393 136,728 4.10 Performance Monitoring and Strategic Management 885,667 442,834 907,809 930,504 953,766 977,611 1,002,051 4.11 Urban Parks Partnership 410,000 125,000 410,000 420,250 430,756 441,525 452,563 Debt Service Expenses 4.6 Develop Smith Cove Park ² 697,000 - - 697,000 697,000 697,000 697,000 697,000	4.3	Maintain and Activate Seattle's New Waterfront Park 1	3,510,000	-	-	-	-	3,779,886	3,874,383
4.8 Community Response Fund 400,000 200,000 410,000 420,250 430,756 441,525 452,563 4.9 Activating and Connecting to Greenways 120,848 123,869 126,965 130,140 133,393 136,728 4.10 Performance Monitoring and Strategic Management 885,667 442,834 907,809 930,504 953,766 977,611 1,002,051 4.11 Urban Parks Partnership 410,000 125,000 410,000 420,250 430,756 441,525 452,563 Debt Service Expenses 4.6 Develop Smith Cove Park 2 697,000 - - 697,000 697,000 697,000	4.5	Maintain 14 New Parks at Land-Banked Sites	1,400,000	-	-	800,000	1,000,000	1,400,000	1,435,000
4.9 Activating and Connecting to Greenways 120,848 123,869 126,965 130,140 133,393 136,728 4.10 Performance Monitoring and Strategic Management 885,667 442,834 907,809 930,504 953,766 977,611 1,002,051 4.11 Urban Parks Partnership 410,000 125,000 410,000 420,250 430,756 441,525 452,563 Debt Service Expenses 4.6 Develop Smith Cove Park 2 697,000 - - 697,000 697,000 697,000	4.7	Maintain Smith Cove Park	200,465	-	-	210,614	215,879	221,276	226,808
4.10 Performance Monitoring and Strategic Management 885,667 442,834 907,809 930,504 953,766 977,611 1,002,051 4.11 Urban Parks Partnership 410,000 125,000 410,000 420,250 430,756 441,525 452,563 Debt Service Expenses 4.6 Develop Smith Cove Park 2 697,000 - - 697,000 697,000 697,000 697,000	4.8	Community Response Fund	400,000	200,000	410,000	420,250	430,756	441,525	452,563
4.11 Urban Parks Partnership 410,000 125,000 410,000 420,250 430,756 441,525 452,563 Debt Service Expenses 4.6 Develop Smith Cove Park 2 697,000 - - 697,000 697,000 697,000 697,000 697,000	4.9	Activating and Connecting to Greenways	120,848		123,869	126,965	130,140	133,393	136,728
Debt Service Expenses 4.6 Develop Smith Cove Park 2 697,000 - - 697,000 697,000 697,000 697,000 697,000	4.10	Performance Monitoring and Strategic Management	885,667	442,834	907,809	930,504	953,766	977,611	1,002,051
4.6 Develop Smith Cove Park ² 697,000 697,000 697,000 697,000 697,000	4.11	Urban Parks Partnership	410,000	125,000	410,000	420,250	430,756	441,525	452,563
	Debt Service Expenses								
5 Interfund Loan Payback ⁴ 1,487,592 - 1,487,592 1,487,592 1,487,592 1,487,592	4.6	Develop Smith Cove Park ²	697,000	-	-	697,000	697,000	697,000	697,000
5 Interfund Loan Payback ⁴ 1,487,592 - 1,487,592 1,487,592 1,487,592 1,487,592 1,487,592									
	5	Interfund Loan Payback ⁴	1,487,592	-	1,487,592	1,487,592	1,487,592	1,487,592	1,487,592

Total (Operating) 20,488,859 7,855,488 16,038,687 17,033,828 17,585,059 22,124,957 22,623,466

Seattle Park District Financial Plan: 2015-2020

Version # 1 Capital Expenses

1	FIX IT FIRST							
1.1	Fund Major Maintenance Backlog and Asset Management	19,374,988	900,000	18,809,362	20,355,846	20,864,743	21,386,361	21,921,020
1.2	Community Center Rehabilitation & Development	3,000,000	-	3,000,000	3,075,000	3,151,875	3,230,672	3,311,439
1.3	Saving Our City Forests	1,876,354	353,320	1,923,263	1,971,345	2,020,628	2,071,144	2,122,923
1.4	Aquarium Major Maintenance	1,200,000	300,000	1,200,000	1,230,000	1,260,750	1,292,269	1,324,575
1.5	Zoo Major Maintenance	2,000,000	500,000	2,000,000	2,050,000	2,101,250	2,153,781	2,207,626
2	MAINTAINING PARKS AND FACILITIES							
2.6	Rejuvenate Our P-Patches	200,000	100,000	200,000	205,000	210,125	215,378	220,763
3	PROGRAMS FOR PEOPLE							
4	BUILDING FOR THE FUTURE							
4.1	Park Land Acquisition and Leverage Fund	2,000,000	-	2,000,000	2,050,000	2,101,250	2,153,781	2,207,626
4.2	Major Projects Challenge Fund	4,000,000	-	4,000,000	4,100,000	4,202,500	4,307,563	4,415,252
4.4	Develop 14 New Parks at Land-Banked Sites ³		-	4,997,750	4,287,694	4,179,886	-	-
4.9	Activating and Connecting to Greenways	200,000		200,000	205,000	210,125	215,378	220,763
								•
	Total (Capital)	33,851,342	2,153,320	38,330,375	39,529,885	40,303,132	37,026,327	37,951,985

Footnotes:

10,008,808

54,369,063 56,563,713

Grand Total 54,340,201

General notes:

- Initatives shaded gray in the Reference # column have both capital and operating costs.
- Revenues will be no greater than \$55 million per year adjusted on an annualized basis for inflationary costs.
- The above revenues and expenditures assume 2.5% inflationary increases.
- The assumptions used for the 2015 spending plan are included in a separate worksheet (attached). One-time costs will be covered between 2015 and 2016.

57,888,191

59,151,284

60,575,451

¹ 4.3 assumes a 2019 start date with funds going to develop 14 landbanked sites from 2016-2018 (4.4).

² 4.6 assumes development in 2016 with debt service starting in 2017, ending in 2028. The debt service in 4.6 assumes 5% interest rate on a \$6 million bond.

^{3 4.4} assumes no annual costs in 2015-2016 with costs increasing as facilities are developed. Unused funds will go towards development of land-banked sites along with funds from 4.3 from 2016-2018.

⁴ Park District revenues will not be received until 2016 and a bridge loan will be needed in 2015. Annual payback amount assumes 8 years at 1% interest from 2016-2023.